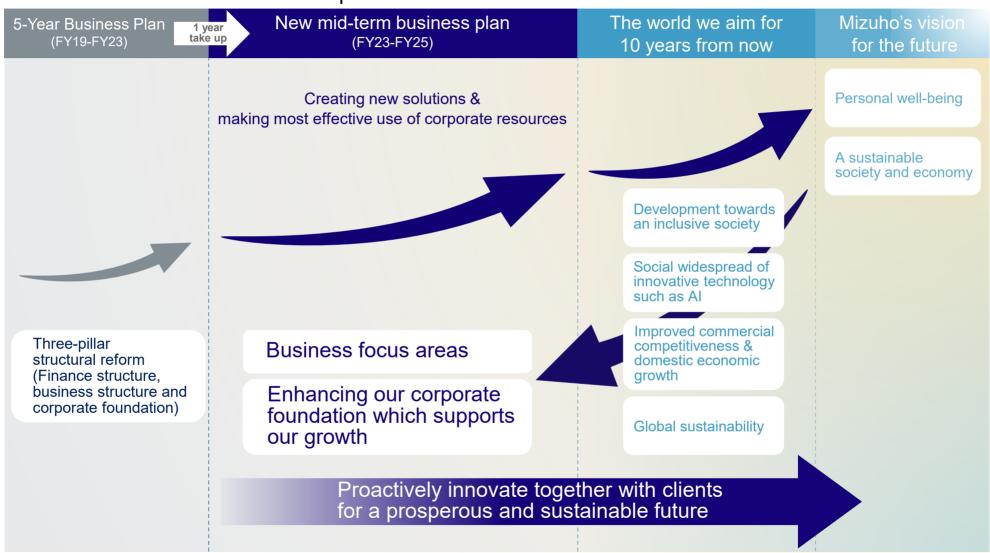
## Position of the new medium-term business plan

Backcasting from our vision for the future, we have revised our Corporate Identity and launched the new medium-term business plan

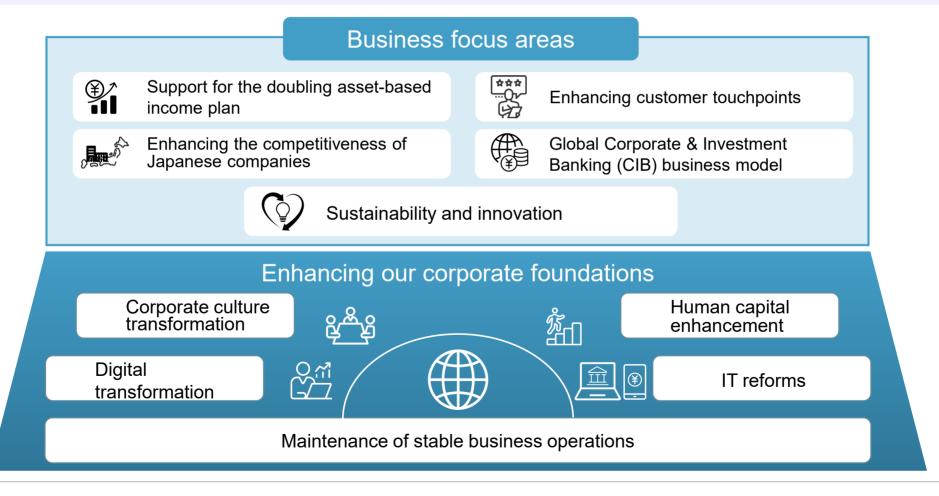




## Basic policy of the new medium-term business plan

Three years of connecting the initiatives being carried out across Mizuho and creating new solutions to the challenges facing our clients and society as a whole

- Make the most effective use of corporate resources through a flexible business development approach
- Together with our clients and society, build the cornerstone of future sustainable growth and prosperity



# The new medium-term business plan target

### Mizuho's vision for the future

Personal well-being

A sustainable society and economy

#### Pursue social impact

e.g. Household financial assets, Competitiveness rank of Japan, Märket value of Japanese companies

#### Management Capital

**Financial** Capital

Nonfinancial Capital

## **Management Strategy**

**Business** Strategy

Strengthen corporate foundation

# **Create society value**

# **Enhance corporate value**

Medium-term business plan target

Consolidated ROF 1

over **8** %

Consolidated Net Business Profits 2 JPY 1-1.1T

Engagement score <sup>3</sup>

**65** %

Inclusion score 3

**65** %

#### **Expansion of Management Capital (input)**

[Assumed financial indicators] JGB (10-yr): 0.95%, Nikkei 225: JPY 30,000, USD/JPY: JPY 120 (FY25)

1. Excl. Net Unrealized Gains (Losses) on Other Securities. 2. Consolidated Net Business Profits + Net Gains (Losses) related to ETFs and other. 3. Based on the positive response rate (selection of 4 or 5 on a scale from 1 to 5) for four Staff Survey questions related to engagement and inclusion

